# **SUNVAY** ® CONSTRUCTION



### Corporate Presentation

**Sept 2020** 



### **CORPORATE PROFILE**

- Incorporated in 1976 & commenced business in 1981
- First listing in year 1997 & delisted in year 2004
- Relisting under the construction sector of the Main Market of Bursa Malaysia on 28<sup>th</sup> July 2015
- Cumulative revenue since inception of RM28 bil
- Market capitalization: Around RM2.7bil (Sept 2020 : 2.9% Foreigner; 42.6% Non Bumi and 54.5% Bumi)
- Top external shareholders (EPF 9.1%, Amanah Saham 5.9%, Great Eastern 3.3%, AIA, Vanguard, PNB)





Tan Sri Dato Seri Dr Jeffrey Cheah

**SUNVAY** ®-

#### Other shareholders

34.95%

54.4%

10.65%



100%

100%

100%

100%

100% / 60%

100%

Building Construction Services Civil/Infrastructure Construction Services Foundation and Geotechnical Engineering Services

Mechanical, Electrical and Plumbing Services

Renewable Energy Services Manufacturing and Sale of Precast Concrete Products



### **FULLY INTEGRATED BUSINESS MODEL**

#### Building Construction Services



- Design and construction service provider specializing in Building Information Modeling System (BIM /VDC)
- International portfolio includes projects in Singapore, UAE and Trinidad and Tobago
- Special Purpose Building Projects include Kuala Lumpur Convention Centre, Pinewood Studio, Sunway Medical Centre, Monash University Campus M'sia; Sunway Shopping Mall; Putrajaya Govt Agency Offices; International School of Kuala Lumpur
- Civil/Infrastructure
  Construction Services
- Roads, highways, airports, bridges and rail transportation infrastructure projects over the last 30 years
- Local Projects include Ipoh Airport, SILK, Maju Expressway, SKVE, MRT, LRT and BRT
- Overseas Projects include 7 completed highways and bridges in India and 2 new HAM project secured in FYE 2020
- Manufacturing and Sale of Precast Concrete Products



- Develops, designs, manufactures and supplies precast concrete products with manufacturing plants located in Iskandar and Senai, Johor, Malaysia
- Precast concrete products manufactured, include Industrialised Building System ("IBS") components, for residential, commercial and infrastructure development projects

### Mechanical, Electrical and Plumbing Services



- Main services are categorised into mechanical, electrical, plumbing and specialised engineering solutions
- Services offered to both internal and external clients as part of integrated services and on stand alone basis

#### **Renewable Energy**



Foundation and
Geotechnical
Engineering Services

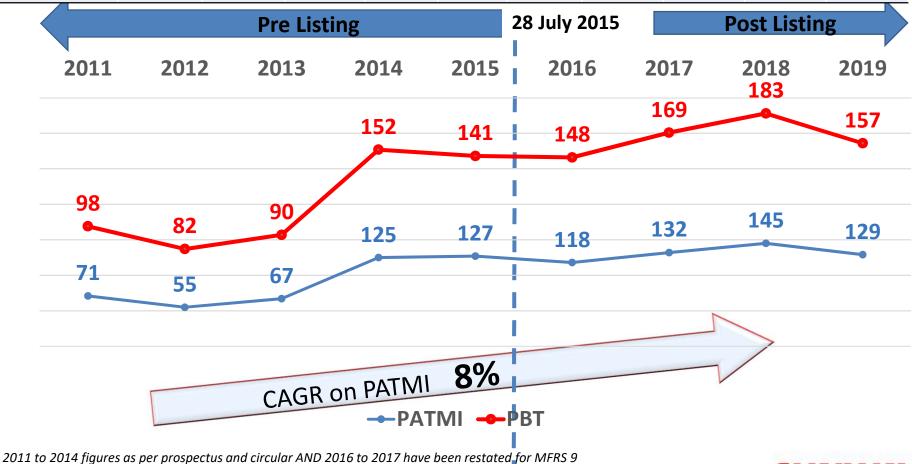


- Solar : Rooftop (Sunway projects) and large scale
- Gas District Cooling System (Putrajaya)
- Biomass system (BioExcel in Johor)
- LSS4 (Tender closed 2 Sept 2020).
- MOU with ENGIE GDC in M'sia/India
- Core services include piling solutions and earth retaining systems
- Services cover all types of buildings such as residential, commercial, institutional, purpose-built or specialty buildings, and civil/infrastructure construction projects.



### PROVEN TRACK RECORD

	IPO (28.7.15)	29.12.17	31.12.18	29.3.19	28.6.19	30.9.19	31.12.19	31.3.20	30.6.20	30.9.20
Price (RM)	1.20	2.51	1.33	1.91	2.01	2.05	1.91	1.51	1.88	1.84
Market Capitalisation	1.55b	>3.0 b	1.72b	2.47b	2.6b	2.7b	2.5b	2b	2.4b	2.4b



CONSTRUCTION

### STRONG FINANCIAL PERFORMANCE

	2014 Audited* RM mil	2015 Audited RM mil	2016 Restated RM mil	2017 Restated RM mil	2018 Restated RM mil	2019 Audited RM'mil	·	2Q 2020 Unaudited RM'mil	
Revenue	1,880.7	1,916.9	1,788.8	2,076.3	2,256.8	1,768.7	365.8	140.2	419.4
PBT	152.3	140.8	148.0	168.7	182.7	157.4	21.2	2.3	36.0
PBT %	8.1%	7.3%	8.3%	8.1%	8.1%	8.9%	5.8%	1.7%	8.6%
PBT % - Con	3.2%	3.8%	6.0%	7.3%	8.6%	9.5%	6.2%	4.3%	8.6%
PBT % - Precast	39.1%	30.4%	20.3%	19.0%	0.8%	1.9%	2.1%	>(100%)	7.5%
PATMI	124.8	127.2	117.8	132.3	144.7	129.3	16.3	2.2	24.0
ROE (%)	16%	31%	26%	26%	25%	21%	10%	6%	9%

#### Management's commitment is 35% of full year PATMI

Dividend for 2015 : 4 cents or > 40% of full year PATMI

Dividend for 2016 : 5 cents or > 55% of full year restated PATMI Dividend for 2017 : 7 cents or > 68% of full year restated PATMI

Dividend for 2018: 7 cents or > 62% of full year PATMI Dividend for 2019: 7 cents or 70% of full year PATMI

Dividend (1st tranche 2020): 1.25 cents or > 85% for half year PATMI



### **SOUND BALANCE SHEET**

	2014 Audited* RM mil	2015 Audited RM mil	2016 Restated RM mil	2017 Restated RM mil	2018 Restated RM mil	2019 Audited RM'mil		2Q 2020 Unaudited RM'mil	3Q 2020 Unaudited RM'mil
SHF	328.3	451.7	487.8	542.9	590.2	623.0	639.6	597.6	607.4
Total assets	1,272.2	1,397.4	1,475.8	1,810.2	1,768.0	1,905.0	1,857.7	1,690.0	1,728.9
Bank borrowings	135.2	136.8	136.5	134.7	113.6	286.1	312.7	287.0	285.3
In-house advance	1.1	21.9	56.9	131.5	96.3	95.8	30.9	-	-
Cash + Placement	291.6	468.5	465.8	487.2	484.9	692.6	672.3	674.2	603.2
Net Gearing Ratio**	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Note: To be read in conjunction with our Combined Audited Accounts.



<sup>\*</sup>As per prospectus

<sup>\*\*</sup>Net Gearing Ratio = Net debt / Shareholders' Funds

### NON FINANCIAL INDICATORS

	2014	2015	2016	2017	2018	2019
<b>Quality</b>						
QLASSIC-construction	79%	75.3%	73.3%	77.2%	73.6%	75.0%
CONQUAS-precast	100%	100%	100%	100%	99.2%	N/A
<b>Customer Satisfaction</b>	75.6%	76.5%	74.3%	75.7%	77.6%	77.7%
<u>ESH</u>						
Work Man-Hours	16,376,137	14,676,640	16,918,924	18,790,437	20,242,286	16,611,284
Fatal Accident	2	2	2	-	-	1
<b>Environmental Inspection</b>	71%	74.44%	80.41%	83.6%	84.5%	83.2%
FTSE4Good Inclusion	N/A	<b>/</b>	<b>√</b>	<b>✓</b>		
<u>Employees</u>						
% Woman	15%	16%	15%	16%	14%	14%
Ratio Men: Women pay	0.97:1	0.97:1	0.98:1	0.97:1	0.96:1	1:0.93
Man day training/staff	3.23	3.6	2.7	1.2	2.8	3.4
Attrition	17%	14%	13%	13%	13%	14.5%



### **SUSTAINABILITY**

#### 3. GOOD HEALTH AND WELL-BEING



#### SDGs Targets

3.8 Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all.

#### What We Du

Ensuring Safe Work Method Statement is prepared and safe work system is provided as per legal requirements and industry best practice. Training and Personal Protective Equipment (PPE) are provided to all employees and workers to ensure their well-being.

#### City Control

11. SUSTAINABLE CITIES AND COMMUNITIES

#### SDGs Targets

11.2 By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons.

11.6 By 2030, reduce the diverse per capita environmental impact of cities, including by paying special attention to air quality and municipal and other waste management.

#### What We Do

Well-thought out approach with local authorities and communities by implementation of approved Traffic Management Plan is established. SunCon strictly adheres to all legal requirements with regards to public safety protection and implementation of industry's best practices.

#### 8. DECENT WORK AND ECONOMIC GROWTH



8.2 Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors.

8.3 Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalisation and growth of microsmall- and medium-sized enterprises, including through access to financial services.

8.5 By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value.

8.6 By 2020, substantially reduce the proportion of youth not in employment, education or training.

#### What We Do

Promoting sustainable economic growth through the engagement of local suppliers and employment opportunities for over 2,100 employees and 35 young graduates. We are committed to providing a decent working anvironment through engagements between employees and Management such as MD Engagement Sessions and SunCon Social Club.



#### SDGs Tarpets

12.2 By 2030, achieve the sustainable management and efficient use of natural resources.

AND PRODUCTION

12. RESPONSIBLE CONSUMPTION

12.4 By 2020, achieve the environmentally sound management of chemicals and all wastes throughout their life cycle, in accordance with agreed international frameworks, and significantly reduce their release to air, water and soil in order to minimize their adverse impacts on human health and the environment.

12.7 Promote public procurement practices that are sustainable, in accordance with national policies and priorities.

#### What We Do

The Environmental, Safety and Health committees monitor acts contributing to pollution or violation of legal requirements. Action will be taken against offenders.

Works are strictly regulated to ensure bast environmental gractice with potential impact or pollution mitigated effectively.

### 0

#### 13. CLIMATE ACTION

#### **BDGs Targets**

13.3 Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning.

#### What We Do

Release of emissions, biodiversity impact, waste disposal, pollution and other environmental issues essuting from site operations are measured to devise mitigation strategies.



#### 16. PEACE, JUSTICE AND STRONG INSTITUTIONS

#### SDGs Targets

16.5 Substantially reduce corruption and bribery in all their forms.

16.6 Develop effective, accountable and transparent institutions at all levels.

#### What We Do

Our "No-Gift" Policy and Anti-Bribery and Corruption Policy are established to ensure all business activities are conducted with Integrity, Humility and Excellence.

#### 9. INDUSTRY, INNOVATION AND INFRASTRUCTURE

#### SDGs Targets

9.1 Develop quality, reliable, sustainable and resilient intrastructure, including regional and transborder infrastructure, to support economic development and human well-being, with a tocus on affordable and equitable access for all.

9.4 By 2030, upgrade infrastructure and retrofit industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and in accordance with heli countries taking action in accordance with their respective capabilities.

#### What We Do

SunCon adopts quality construction methodology, CILASSIC criteria and established strategies and quality control mechanism such as Sunway Quality Merit System (SQMS) and certification to international Organisation for Standardisation (ISC) to ensure premium quality of development and infrastructure for its customers as well as promotes innovative approaches in our projects.



### **SUSTAINABILITY**

#### OUR FOOTPRINT IN OTHER SDGS





- Contributed funds to Yayasan Arak-Anak Yatim Wardatui Jannah, Kota Damansara for the management of the home and care of the orphars
- Provision of liveable home for a family of seven in Kampung Orang Asli Gumey, Batang Kali, Selangor under the Build A Home programme. This is SunCon's 3rd consecutive year participating in

this programme which aims to contribute to the improvement of quality of life for the orang asli community

 SunConcontributed to the #sunwayforgood social inclusion programmes which aims to address the 17 UNSDGs. In 2019, #sunwayforgood's programmes reached 221,709 beneficiaries



- We have built strong collaborative partnerships with public and private universities, as well as polytechnic schools
- Created platform for 42 young graduates to enhance their employability skills
- Provide training for employees to sharpen their skills, knowledge and competency through our robust learning framework
- Provision of study leave for employees to pursue tertiary education
- 4 employees are current pursuing Master in Sustainable Development Management offered by Sunway University under the prestigious Jeffrey Sachs Center on Sustainable Development which would benefits the organisationin its journey to be a sustainable builder



- We incorporated green energy features into our Green Building Index (GBI) projects such as installation of solar panels
- Installation of solar PV systems for buildings within Bandar Sunway



- We provided equal opportunity for men and women, in which our employees received similar pay despite being in a male-dominated industry
- Representation of women, 13% in the Board of Directors



\*Due to the nature of our business, SunCon does not have much involvement in this pillar



 We incorporate the inclusion of green spaces in our design and build projects to create a green ecosystem within the development



- Our active involvement in Master Builders Association Malaysia (MBAM) demonstrated our dedication to promoting and developing the construction industry in Malaysia
- SunCon's joint venture with Pekat Solar Sdn Bhd formed a subsidiary, Sunway Pekat Solar Sdn Bhd which aims to focus on renewable energy sector, especially enhancing our capabilities on solar energy



- We provided equal opportunity for all races and promoted meritocracy by embracing our Diversity and Inclusion Policy
- In 2019, SunCon's ratio of men to women pay equity are 1.00: 0.93



 We participated in a Coral Reef Conservation programme in which we promoted the rehabilitation of coral reef and marine ecosystem



### **INVESTMENT HIGHLIGHTS**

Fully Integrated Construction Company

2

Solid Order Book of Diversified Projects Across the Construction Sub-Sector

3

6

**Highly Experienced Senior Management** 

**SUNVAY**® CONSTRUCTION

Proven Track Record on the Local & International Stage

5

Continuing Support from Sunway Group

4

**Strong Brand Heritage** 

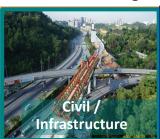


### 1

### **FULLY INTEGRATED COMPANY**

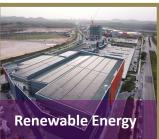
A Turnkey Contractor with a Full Range of Integrated Services & Products











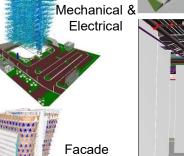


Range of Services Supported by Building Information Modelling, Large Asset Base & Best Practices

Building Information Modelling = Improved visualization for clash analysis









Large Asset Base Allows Us to Maximize Economies of Scale

**26 Boring Rigs** 

**18 Tower Cranes** 

3 Launching Girders

**13 Crawler Cranes** 

17 Mobile Cranes

7 Passenger Hoist

27 Excavators

7 Skylift

47,000 M<sup>2</sup> System Formworks

Maximizing Cost Savings and Improved Operating Efficiencies = Enhanced Profitability

> Quality Control

Rationalizing Functions

Consolidating Management Functions Maximise Economies of Scale

Well Positioned to Bid for and Undertake Large and Complex Projects Both Domestically & Internationally to Diversify Risk and Ensure Sustainable Development



### 2 SOLID DIVERSIFIED ORDER BOOK

Building	A . C 2020		OIC	
Building	As at Sep-2020	Contract	OVS	
Putrajaya Parcel F PPA1M Kota Bharu TNB HQ Campus (Ph 2) PLC S10 Cxley Tower (MEP) S82 S8 TNB HQ Campus (Ph 2) FC S10 Cxley Tower (MEP) S86 S63 S10		Sum		2
PPA1M Kota Bharu				20%
TNB HQ Campus (Ph 2) 781 614 PLC 310 248 Oxley Tower (MEP) 68 63 IOI Mall (MEP) 68 45 InfrastructurePiling 800 15% MRT V201 + S201 1,213 36 LRT 3 : Package GS07-08 1,295 655 Piling works 99 7 Sentul West Station (MEP) 57 50 Chan Sow Lin KVMRT UG St (MEP) 54 52 India 508 10% Thorapalli Agraharam - Jittandahalli 508 508 Internal 2,658 50% SMC 4 450 327 Sunway Serene 413 218 Velo 2 352 231 Velocity 3C4 100 58 Sunway GEOLake 223 36 Carnival Mall Ext 286 196 SMC Seberang Jaya 180 129 Big Box Hotel 100 42 Parcel CP - Pilling 119 49 Parcel CP - Pilling 119 49 Parcel CP2 (piling+super) 344 403 SIS 121 117 Hotel Guestroom Reno 81 78 Velo 2 25 253 SMC4 + SIS (VD) 7 7 Renewable Energy (Internal) 7 0% New Order 2020 7 7				
PLC       310       248         Oxley Tower (MEP)       68       63         IOI Mall (MEP)       68       45         InfrastructurelPiling       800       15%         MRT V201 + S201       1,213       36         LRT 3 : Package GS07-08       1,295       655         Piling works       99       7         Sentul West Station (MEP)       57       50         Chan Sow Lin KVMRT UG St (MEP)       54       52         India       508       10%         Thorapalli Agraharam - Jittandahalli       508       508         Internal       2,658       50%         SMC 4       450       327         Sunway Serene       413       218         Velo 2       352       231         Velocity 3C4       100       58         Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403 <tr< td=""><td>PPA1M Kota Bharu</td><td>582</td><td>58</td><td></td></tr<>	PPA1M Kota Bharu	582	58	
Dxley Tower (MEP)	TNB HQ Campus (Ph 2)	781	614	
IOI Mall (MEP)   68	PLC	310	248	
Infrastructure Piling   800   15%   MRT   V201 + S201   1,213   36   1,295   655   655   1,295   655   655   1,295   655   655   1,295   655   1,295   655   655   1,295   655   655   1,295   655   655   1,295   655   1,295   655   1,295   655   1,295	Oxley Tower (MEP)	68	63	
MRT V201 + S201       1,213       36         LRT 3 : Package GS07-08       1,295       655         Piling works       99       7         Sentul West Station (MEP)       57       50         Chan Sow Lin KVMRT UG St (MEP)       54       52         India       508       10%         Thorapalli Agraharam - Jittandahalli       508       508         Internal       2,658       50%         SMC 4       450       327         Sunway Serene       413       218         Velo 2       352       231         Velocity 3C4       100       58         Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177	IOI Mall (MEP)	68	45	
LRT 3 : Package GS07-08   1,295   655     Piling works   99   7     Sentul West Station (MEP)   57   50     Chan Sow Lin KVMRT UG St (MEP)   54   52     India   508   10%     Thorapalli Agraharam - Jittandahalli   508   508     Internal   2,658   50%     SMC 4   450   327     Sunway Serene   413   218     Velo 2   352   231     Velocity 3C4   100   58     Sunway GEOLake   223   36     Carnival Mall Ext   286   196     SMC Seberang Jaya   180   129     Big Box Hotel   100   42     Parcel CP - Pilling   119   49     Parcel CP2 (piling+super)   344   344     Belfield   403   403     SIS   121   117     Hotel Guestroom Reno   81   78     Velo 2B   253   253     SMC4 + SIS (VO)   177   177     Renewable Energy (Internal)   7   0%     New Order 2020   7   7	Infrastructure/Piling		800	15%
Piling works       99       7         Sentul West Station (MEP)       57       50         Chan Sow Lin KVMRT UG St (MEP)       54       52         India       508       10%         Thorapalli Agraharam - Jittandahalli       508       508         Internal       2,658       50%         SMC 4       450       327         Sunway Serene       413       218         Velo 2       352       231         Velocity 3C4       100       58         Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       7         New Order 2020       7       7	MRT V201 + S201	1,213	36	
Sentul West Station (MEP)         57         50           Chan Sow Lin KVMRT UG St (MEP)         54         52           India         508         10%           Thorapalli Agraharam - Jittandahalli         508         508           Internal         2,658         50%           SMC 4         450         327           Sunway Serene         413         218           Velo 2         352         231           Velocity 3C4         100         58           Sunway GEOLake         223         36           Carnival Mall Ext         286         196           SMC Seberang Jaya         180         129           Big Box Hotel         100         42           Parcel CP - Pilling         119         49           Parcel CP2 (piling+super)         344         344           Belfield         403         403           SIS         121         117           Hotel Guestroom Reno         81         78           Velo 2B         253         253           SMC4 + SIS (VO)         177         177           Renewable Energy (Internal)         7         7	LRT 3 : Package GS07-08	1,295	655	
Chan Sow Lin KVMRT UG St (MEP)         54         52           India         508         10%           Thorapalli Agraharam - Jittandahalli         508         508           Internal         2,658         50%           SMC 4         450         327           Sunway Serene         413         218           Velo 2         352         231           Velocity 3C4         100         58           Sunway GEOLake         223         36           Carnival Mall Ext         286         196           SMC Seberang Jaya         180         129           Big Box Hotel         100         42           Parcel CP - Pilling         119         49           Parcel CP2 (piling+super)         344         344           Belfield         403         403           SIS         121         117           Hotel Guestroom Reno         81         78           Velo 2B         253         253           SMC4 + SIS (VO)         177         177           Renewable Energy (Internal)         7         7	Piling works	99	7	
Chan Sow Lin KVMRT UG St (MEP)         54         52           India         508         10%           Thorapalli Agraharam - Jittandahalli         508         508           Internal         2,658         50%           SMC 4         450         327           Sunway Serene         413         218           Velo 2         352         231           Velocity 3C4         100         58           Sunway GEOLake         223         36           Carnival Mall Ext         286         196           SMC Seberang Jaya         180         129           Big Box Hotel         100         42           Parcel CP - Pilling         119         49           Parcel CP2 (piling+super)         344         344           Belfield         403         403           SIS         121         117           Hotel Guestroom Reno         81         78           Velo 2B         253         253           SMC4 + SIS (VO)         177         177           Renewable Energy (Internal)         7         0%           New Order 2020         7         7	Sentul West Station (MEP)	57	50	
India		54	52	
Thorapalli Agraharam - Jittandahalli   508   508			508	10%
Internal   2,658   50%   SMC 4   450   327   Sunway Serene   413   218   Velo 2   352   231   Velocity 3C4   100   58   Sunway GEOLake   223   36   Carnival Mall Ext   286   196   SMC Seberang Jaya   180   129   Big Box Hotel   100   42   Parcel CP - Pilling   119   49   Parcel CP2 (piling+super)   344   344   Belfield   403   403   SIS   121   117   Hotel Guestroom Reno   81   78   Velo 2B   253   253   SMC4 + SIS (VO)   177   177   Renewable Energy (Internal)   7   0%   New Order 2020   7   7		508		
SMC 4       450       327         Sunway Serene       413       218         Velo 2       352       231         Velocity 3C4       100       58         Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7			2,658	50%
Velo 2       352       231         Velocity 3C4       100       58         Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7	SMC 4	450		
Velo 2       352       231         Velocity 3C4       100       58         Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7	Sunway Serene	413	218	
Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7		352	231	
Sunway GEOLake       223       36         Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7	Velocity 3C4	100	58	
Carnival Mall Ext       286       196         SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
SMC Seberang Jaya       180       129         Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
Big Box Hotel       100       42         Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
Parcel CP - Pilling       119       49         Parcel CP2 (piling+super)       344       344         Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
Parcel CP2 (piling+super)       344				
Belfield       403       403         SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
SIS       121       117         Hotel Guestroom Reno       81       78         Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
Hotel Guestroom Reno   81   78   78   78   78   79   79   79   79				
Velo 2B       253       253         SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
SMC4 + SIS (VO)       177       177         Renewable Energy (Internal)       7       0%         New Order 2020       7       7				
Renewable Energy (Internal) 7 0% New Order 2020 7 7		177		
New Order 2020 7 7				0%
	New Order 2020	7		
On Iqupor 200 078	Singapore		285	5%
Precast 331 247		331		
New Order 2020 37 38				
Grand Total @ Sep 2020 10,681 5,306				
Red : Secured in 2020 1,986 1,977				



### **NEW ORDER BOOK SECURED 2020**

Projects (2020 new awards)	Client	Duration	Contract Sum (RM'mil)
Thorapalli Agraharam – Jittandahalli Section of NH-844	National Highway Authority of India	24 months	508
Bukit Batok Primary School	Logistic Construction Pte LTd	Various	1
Rooftop solar projects	Various	< 6 months	7
Secured-1Q 2020			516
Chan Sow Lin KVMRT underground station (MEP)	MMC Gamuda KVMRT (UGW) JV	12 months	54
Sunway International School - Bandar Sunway	Sunway Education Group Sdn Bhd	30 months	121
Ang Mo Kio N6C34	Thong Huat Brothers Pte Ltd	24 months	37
Secured-2Q 2020			212
CP2 Mixed Development - Bandar Sunway	Sunway SouthQuay Sdn Bhd	40 months	344
3 blocks of 55/56 storey residential condominium	Sunway Belfield Sdn Bhd	45 months	403
Sunway International School - Bandar Sunway (Add VO)	Sunway Education Group Sdn Bhd	30 months	15
Sunway Resort Hotel and Spa Renovation Works (MEP)	Deco Style Sdn Bhd	13 months	81
Sunway Medical Phase 4 (Add VO)	Sunway Medical	22 months	162
Sunway Velocity TWO- 2 blocks of serviced residence	Sunway Velocity TWO Sdn Bhd	34 months	253
Secured -3Q 2020			1,258
Total Secured YTD 30 Sept 2020			1,986
Meensurutti - Chidambarm 32km	National Highway Authority of India	24 months	325.9
BKE - Seberang Jaya (piling)	Taiko Odyssey Sdn Bhd	5 months	4.0
Total Secured YTD 30 October 2020			2,316

Target NEW order book → FYE 2020 : RM2b

New order 2019: 1.8b; 2018: 1.6b, 2017: 4.0b, 2016: 2.7b, 2015: 2.6b, 2014: 0.8b, 2013: 2.9b,

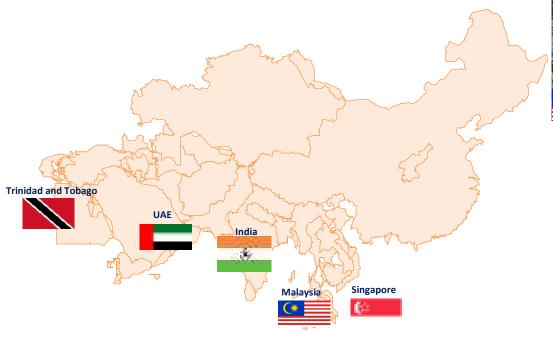
Outstanding Order book 2019: 5.2b; 2018: 5.2b, 2017: 6.6b, 2016: 4.8b, 2015: 3.8b,

**2014**: 3.0b, **2013**: 3.2b,



### PROVEN TRACK RECORD

Successfully Secured & Executed Major Projects both Domestically & Internationally..





Parcel F, Putrajaya Completed: 2019 Value: RM1,610mil



Package V4
Completed: 2016
Value: RM1,172mil



Kuala Lumpur
Convention Centre
Completed: 2005
Value: RM549mil



Phase 1A, Rihan Heights,UAE Completed: 2010 Value: US\$510 mil



East-West Corridor Uttar Pradesh, India Completed: 2008 Value: US\$67 mil



Affairs Completed: 2007 Value: US\$58 mil



Al-Reem Island Completed: 2009 Value: US\$362 mil



Completed: 2016 Value: SGD31mil



Completed : 2015 Value: RM569mil



### STRONG BRAND HERITAGE

#### **Proven Capabilities...**



Proven Operating Success





**Excellent Reputation** 



Heritage of Over 30 years

Leverage on the "Sunway" Brand

#### FTSE4Good Bursa Malaysia Index

Bursa Malaysia has always advocated sustainability as key to business success today. A holistic approach to business management, incorporating economic, environmental, social and governance considerations alongside financial ones, will serve as a sound business model that supports business continuity and long term value creation for stakeholiders and society at large.



SG50 Prestige Enterprise Award 2015 / 2016



Singapore Successful Brand 2015



MCIEA Builder of The Year Award 2018, 2013, 2005 & 2003

#### Which Led to an Established Multi-Award Winning Brand...

#### 2019

- 6 March 2019: 4<sup>th</sup> Asia Sustainability Reporting Awards (ASRA) Singapore Asia's Best Sustainability Report within Annual Report
- 31 July 2019: MSWG Corporate Governance Awards Overall CG & Performance (Silver / 2<sup>nd</sup> placing) and CG Disclosure (Top 15)
- 1 Aug 2019: MSOSH OSH Awards 2019 commendable safety and health record (1 Gold Class 1, 4 Gold Class 2 & 1 Silver)
- 18 Sept 2019 : The Edge Billion Ringgit award Highest ROE
- 4 Oct 2019 : MCIEAW 2019 "Contractor of the Year"
- 28 Nov 2019 : NACRA 2019 "Industry Excellence Award"
- 18 Dec 2019: 3 Gold Health, Safety & Environment (HSE) awards at Putrajaya's HSE Appreciation Lunch & Awards

#### 2020

- \_19<sup>th</sup> February 2020: Leadership Area –Based Demarcation (LeAD) Programme by Petronas "Best Area Champion (onshore construction)
- 6 March 2020: 5<sup>th</sup> Asia Best Sustainability Reporting Awards (ASRA) Singapore Asia's Best Sustainability Report within Annual Report "Bronze"
- Sept 2020 : MSWG-Asean Corporate Governance Award 2019 Indusry Excellence

#### Award



MCIEA International Achievement Award 2012



Industry Excellence
Awards 2014 – Export
Excellence Award



MCIEA Project Award: Building-Major Scale – KL Convention Centre



### **CONTINUOUS SUPPORT INTERNALLY**

#### **Sunway Group Strategic Relationship**

### **SUNWAY**®



Major property developer in Malaysia. Revenue =2019 : 0.6b (2018 : 0.6b 2017:0.9b, 2016:RM1.2b) from its property development divisions



Total gross development value of remaining landbank (3,362 acres) Johor 50%, Klang Valley 28%, Penang 6%, Singapore 12%, Others 4% – **RM59 bil (15 years)** 



2020 Launch Target: RM3.5b (2019: 1.2b, 2018: 2.1b,

2017: 1.1b, 2016: 0.65b, 2015: 1.4 bil)

Sales target 2020: RM2.0b (2019: 1.55b; 2018: 1.7b; :

RM2017: 1.2b; 2016: 1.2b, 2015: 1.2b)



At least 51% stake in Suncon Group post IPO

## SUNWAY®

Bed rock orders even during a decline in the construction sector

Competitive advantage in property development – design optimization, assurance on quality & timeliness

Portfolio of diversified services across the construction sub-sector

#### **Our Key Developments with Sunway Group**

Sunway Pyramid



Sunway Carnival Mall



Sunway Medical Centre



Sunway Lagoon



Sunway Geo Suites



Sunway Serene, Kelana Jaya

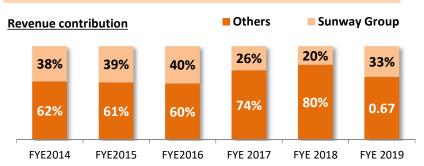


Sunway Velocity Hospital



Emerald Residence

#### **Sunway Group's Continued Support**



V

2019 : Internal new job order win = 13% [2018 : 77%)

 $\checkmark$ 

2017/8 : reduced reliance on in-house jobs

Symbiotic Relationship with Sunway Group Provides Stability During Periods of Downturn



### HIGHLY EXPERIENCED MANAGEMENT TEAM

#### **Chung Soo Kiong**



**Designation** :Group Managing Director

Years in :>20 years Suncon Group

Construction : Over 20 years

Industry Experience

#### **Liew Kok Wing**



**Designation** :Managing Director

Years in : > 20 years Suncon Group

**Construction**: Over 20 years **Industry** 

Experience

#### **Richard Wong**



**Designation** :Deputy Managing Director

Years in : 20 years Suncon Group

Construction : Over 28 years

Industry Experience

#### **Evan Cheah**



**Designation** :Non-Independent Non-Executive

Director

Years in : 20 years Suncon Group

Construction : Over 15 years

Industry Experience

#### Yip Lai Hun



Designation :Director

Supply Chain & Contracts Mgmt

Years in : > 25 years Suncon Group

Construction : 27 years

Industry Experience

#### **Thomas Samuel**



**Designation**: Director

Piling Division

Years in : Since 2015

Suncon Group

Construction : Over 33 years

Industry Experience

#### Ng Bee Lien



**Designation** :Chief Financial Officer

Years in : 15 years

Suncon Group

**Construction**: 20 years

Industry Experience

#### **Kwong Tzyy En**



**Designation** :Director Precast Division

Years in : 20 years Suncon Group

Construction : Over 20 years

Industry Experience

#### **Eric Tan Chee Hin**



**Designation** :Director MEP Division

Years in Suncon : 20 years

Group

Construction Industry : Over 19 years

Industry Experience

Extensive Industry Expertise and Strong Execution Capability with an Average of Over 23 Years of Experience in the Construction Industry



### **KEY TAKEAWAYS**

#### **Fully integrated Construction Company**

- Integrated business model providing end-to-end design and construction solutions
- VDC enabled
- Well supported by investment in capex and assets previously

#### **Solid Order Book**

- Strong order book & tender book with diversified construction capabilities across various sub segments of the construction sector
- Proven Track Record in the Local & International Stage
- History of repeat order from reputable clients with high credit worthiness

#### **Positioned for Growth**

- The largest pure play listed construction company in Malaysia
- Top 3 construction group by turnover and profit
- Overseas venture to India (secured 2 HAM projects in FYE 2020)
- FY2020: Revival of government pump priming projects such as the ECRL, HSR (extended till Dec 2020), MRT3, LSS4
- Construction sector growth in 3Q 2020 : -12.4%; 2Q 2020: -44.5%; 1Q2020: -7.9% 2019: 0.1% 2018 : 4.2%; 2017 : 6.7%; 2016 : 7.4% ; 2015 : 8.2%
- Singapore Precast: Construction on ICPH plant is on-going (operational 2H 2022)

#### **Continuing Support from Sunway Group**

- At least 51% stake in Suncon Group post IPO
- Bed rock orders even during a decline in the construction sector (past years 40% revenue)
- Treasury support from Sunway Bhd

#### **Financial**

- High Return on Equity (> 20%)
- Sound balance sheet with net cash position
- 35% dividend policy (2015 : > 40%, 2016 : > 50%, 2017 : > 60%, 2018 : > 60%, 2019 : 70%)



### **BUILDING – KLANG VALLEY**

**Job Scope**: 1 storey semi basement car park, 4 storey institutional building, 2 guard house, 1 surau and other including associated works and upgrading of ancillary buildings

This building is designed with a target of Platinum rating for both GBI and LEED. The Campus is designed to encourage social collaboration and enhance future learning experiences through innovative learning spaces in support of PETRONAS work culture. The form of the campus is the curved central pedestrian spine that becomes a main Infrastructure focus and links all building components, where classes and accommodation blocks are interconnected closely to create space cohesion and spaces that are physically connected via crossing pedestrian bridge, adjoining classroom, guestroom and public spaces, to allow seamless visual interaction and connectedness to all these spaces. The building measures 470 meters long and by 36 meter depth including the central spine with a total built up area of 42,074.82 sq. m (452,725 sq. feet) including the sub-basement car park.



Contract Sum : RM310 mil

Client : Petronas

Completion : 1Q2021





### **BUILDING – KLANG VALLEY**

Building	No of Storey
Block A – Office	19
Block B - Office	12
Block C - Office	9
Block D- Office	7
Basement 2	1
Basement 1	1
LG	1
5 - Convention Centre	3
6 - Interactive Centre For Electricity	2
7 - Pelitawanis	4
8 - Child Care	3





Contract Sum : RM781.3 mil (13.6 acres)

Client : Tenaga Nasional Berhad

Completion Year : 1Q2021 (Mar 2019) + 26 months



### **BUILDING – IN HOUSE (Secured Aug 2020)**





CP2 mixed commercial, Sunway

Contract Sum: RM344 million



### **BUILDING – IN HOUSE (Secured Sept 2020)**

### Sunway Velocity 2 – Plot B



#### **Proposed Construction of:-**

- Phase 2A 2-Storey Retail, 8-Storey Podium
   Carpark & 1-Storey Basement Carpark
- Phase 2B & 2C 2 Blocks of 39-Storey
   Serviced Apartments

### **Sunway Medical 4 - Extension**



#### Main Building Works:-

- Tower D Hospital Suites 180 new Outpatient Specialist Consultation Suites across the 3 blocks and 474 units of Senior Living residences
- Tower E Hospital Block dedicated Women's Tower
- **Tower F** Hospital Block dedicated Children's Tower



### **BUILDING – SOUTHERN REGION**











### **BUILDING – NORTHERN REGION**



### SUNWAY CARNIVAL MALL EXTENSION

Gross floor area to 1.45 million sq ft from the current 780,000 sq ft

Net lettable area (NLA) from around 500,000 sq ft to 830,000 sq ft.

Opening 4Q 2021

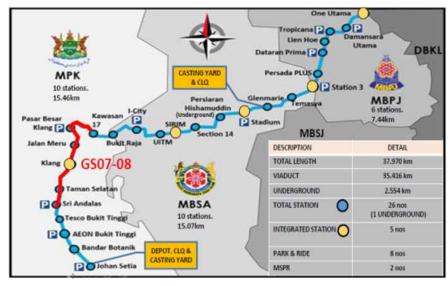
### SUNWAY MEDICAL, SEBERANG JAYA

180-bed hospital with a sixbed intensive care unit

Opening 4Q 2021



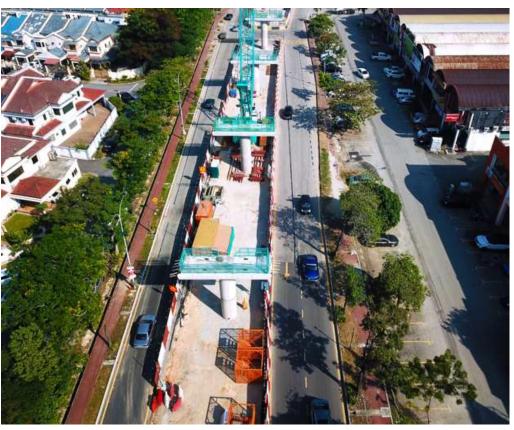
### CIVIL / INFRASTRUCTURE





#### Job Scope:

- 9.2km of viaduct works
- 6 stations works
- 1 bridge over Klang River (Design & Build)
- 2 Park & Ride at Pasar Besar Klang and Sri Andalas
- 1 Centralised Labour Quarter at Johan Setia





### CIVIL / INFRASTRUCTURE

### MRT V201 (SUNGAI BULOH TO PERSIARAN DAGANG)

**Duration**: 60 months (completion May 2021) **Job Scope**: Construction and Completion of Viaduct
Guideway from Sungai Buloh to Persiaran Dagang and
Advance Work Construction of Viaduct Guideway
between Kampung Muhibbah to Serdang Raya. Works
involves **3 nos** station, **142 nos** piers, **180 km** telco fibre
optic relocation, **21.5 km** underground HT cables
relocation, **5.4 km** water pipe relocation and **701 nos**bored piles









### **CIVIL / INFRASTRUCTURE - INDIA**

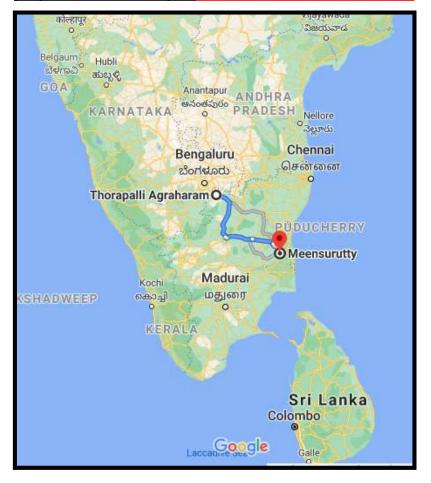
### 2 India Hybrid Annuity Model project secured in March & Oct 2020

	Thoropalli Jittandahalli	Meensurutti Chidambaram	
Contract Sum	864.5crores	553.8 crores	
Maintenance per year (15 years)	7.08 crores	1.5 crores	
Construction years	2 years	2 years	
SunCon's portion	60%	60%	
Payment terms	40% during construction and 60% over 15 annuity years. NHAI will pay us interest on 6 at RBI rate + 3%		
Length	36.75 (4 lane)	31.53km (2 lane)	
State	Tamilnadu	Tamilnadu	

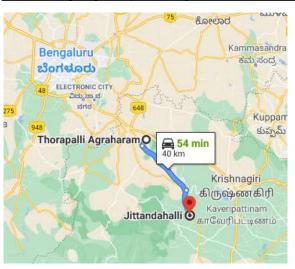


### CIVIL / INFRASTRUCTURE - INDIA

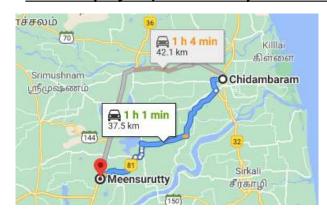
<u>Location: 1<sup>st</sup> HAM project (Throrapalli) and 2<sup>nd</sup> HAM project (Meensurutty) - 6 hours drive between 2 sites</u>



#### 1st HAM project (Throrapalli – Jittandali)



#### 2<sup>nd</sup> HAM project (Meensurutty - Chidambaram)





### **GEOTECHNICAL**











### MECHANICAL, ELECTRICAL AND PLUMBING









### **RENEWABLE ENERGY**







### PRECAST CONCRETE PRODUCTS



















### PRECAST CONCRETE PRODUCTS

Plant	Area (sq. ft.)	Max Annual Capacity (m <sup>3</sup> )	Utilisation rate 2020(F) (%)	Utilisation rate 2019 (%)	Utilisation rate 2018	No. of lines
Senai Plant (own)	Built up area : 262,231 Land area : 475,409	54,000	42.5%	34%	58%	6+3 (half) lines
Iskandar Plant (rented)	Land area : 9 hectares	72,000	55.8%	56%	39%	9 lines



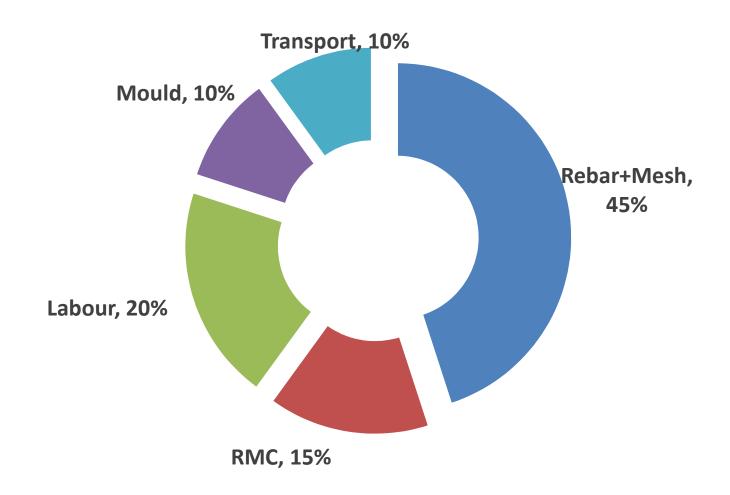
HDB BTO Launch → 2020(F) = 16,727(2019 : 14,591; 2018 : 15,811 2017 : 17,593; 2016 17,891; 2015 : 15,100 ; 2014 : 22,455)

Capacity building → ICPH (Integrated Construction Precast Hub) in Pulau Punggol Barat costing SGD80m during the 3 years construction period for a 30 years lease for a fully automated robotic precast plant (Tender won on 27 July 2018 & tentative opening of plant : 3Q 2022)



### PRECAST CONCRETE PRODUCTS

### **Cost component of Precast**





### PRECAST - OPPORTUNITIES IN SINGAPORE

SINGAPORE: By 2019, 35 per cent of newly launched housing board projects will be built using a method in which 3D modular units are manufactured and finished in factories, announced the Housing and Developing Board (HDB) in a news release on Wednesday (Sep 6).

The method, known as Prefabricated Prefinished Volumetric Construction (PPVC), is being piloted in Valley Spring @ Yishun. Construction for the 824 Build-to-Order (BTO) units began in March, and HDB said such technology will improve productivity and ensure greater quality control.

"Volumetric construction in a factory environment offers more uniform and better quality workmanship. The incidence of wet construction joints is also reduced, thereby improving the water tightness of wet areas," said HDB.

It added that with the finishes done in factories, there will be less noise and dust at the construction site. Fewer workers are also required on-site.

Apart from the PPVC method, HDB also announced that by 2019, all BTO flats will be fitted with bathroom units that are pre-assembled off-site, with finishes like copper piping, partial tiling, window frames and a waterproofing system.

The PPVC method will be 8 per cent costlier than conventional building methods, where workers hoist raw materials onto elevated blocks being built.

"These costs are expected to come down as the technology matures and the industry capacities and capabilities build up over time.

"The use of pre-fabricated bathroom units and PPVC methods will also translate to savings in terms of manpower," said the HDB.



LIFTING CRANE

TRAILER DELIVERY



### PRECAST – OPPORTUNITIES IN SINGAPORE



#### Prefabricated bathrooms, units for all Singapore new flats by 2019



D WD SP 11 DOJ-115 HI



THE Housing Development Board (HDB) says it will improve construction productivity through a greater use of prefabricated units that are assembled off-site but that can be installed on-site.

This would drive HDB's construction productivity on a larger scale, setting it on track to achieve a productivity improvement of 25 per cent by 2020, compared with 2010.

One of the initiatives is to expand the use of prefabricated bathroom units (PBU):

The HDB on Wednesday said that it would implement PBUs in 60 per cent of the flats launched in 2017, before extending this to all projects launched by 2019.

### **HDB** construction productivity to improve 25 per cent by 2020

HDB to use prefabricated building methods in 35% of all its projects by



@ Sep 07, 2017 06:00 am







Prefabricated bathrooms units (PBUs) of better workmanship quality will be a feature of all newly launched Housing Board flats by

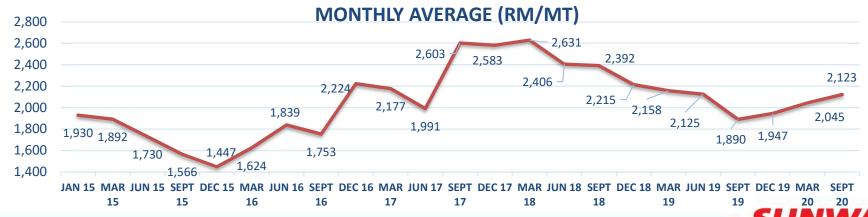
The Prefabricated Prefinished Volumetric Construction (PPVC) method - which involves constructing and assembling 3D modular units with finishes in a factory before it is transported to a construction site for installation - will also be used in 35 per cent of all HDB projects by





### POTENTIAL KEY RISKS

<b>Potential Risk</b>	Potential Impact	Controls to Mitigate Risk
Fluctuation of material price – steel rebar  -Bulk Cement	Steel bar price Dec 2018: RM2,214/MT Dec 2019: RM1,946 Mar 2020: RM2,045 June 2020: RM2,024 Sept 2020: RM2,092 Bulk cement price Dec 2018: RM206/m3 Dec 2019: RM222 Mar 2020: RM239 June 2020: RM231 Sept 2020: RM 223	<ul> <li>Bulk locked-in steel rebar in advanced at lower prices or when price is favorable.</li> <li>Forward-looking steel rebar requirement (approximately 6 months in advanced).</li> <li>Managed to lock in at old price for most existing projects till completion.</li> </ul>
Foreign currency fluctuation	Importation of special lightings, furnishing & façade components	<ul> <li>FOREX hedging in advance once design and bill of quantity is confirmed.</li> <li>FOREX rates are fixed upfront at the contractual level.</li> </ul>



### **THANK YOU**

### Delivering Excellence, Embracing Sustainability



Building Construction Services • Infrastructure Services • Mechanical, Electrical & Plumbing Services

Geotechnical Engineering Services • Precast Concrete Products • Building Information Modeling

• Renewable Energy Services

